

EXHIBIT A

Phoebe Putney Memorial Hospital

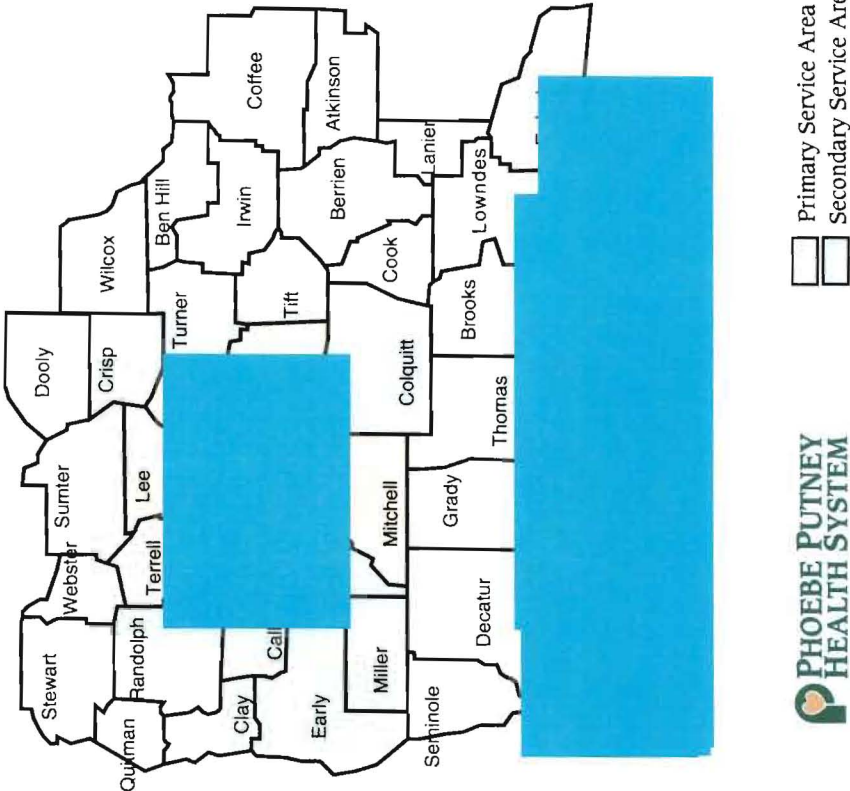
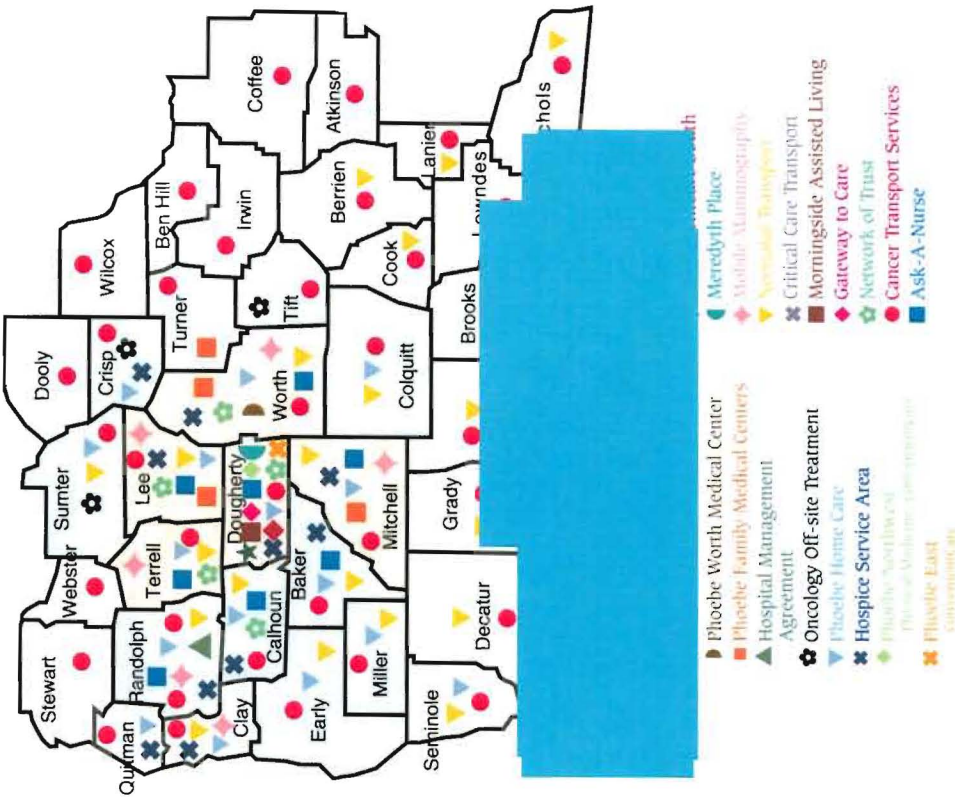
Annual Report to Hospital
Authority of Albany/
Dougherty County
November 2007

EXHIBIT "A"

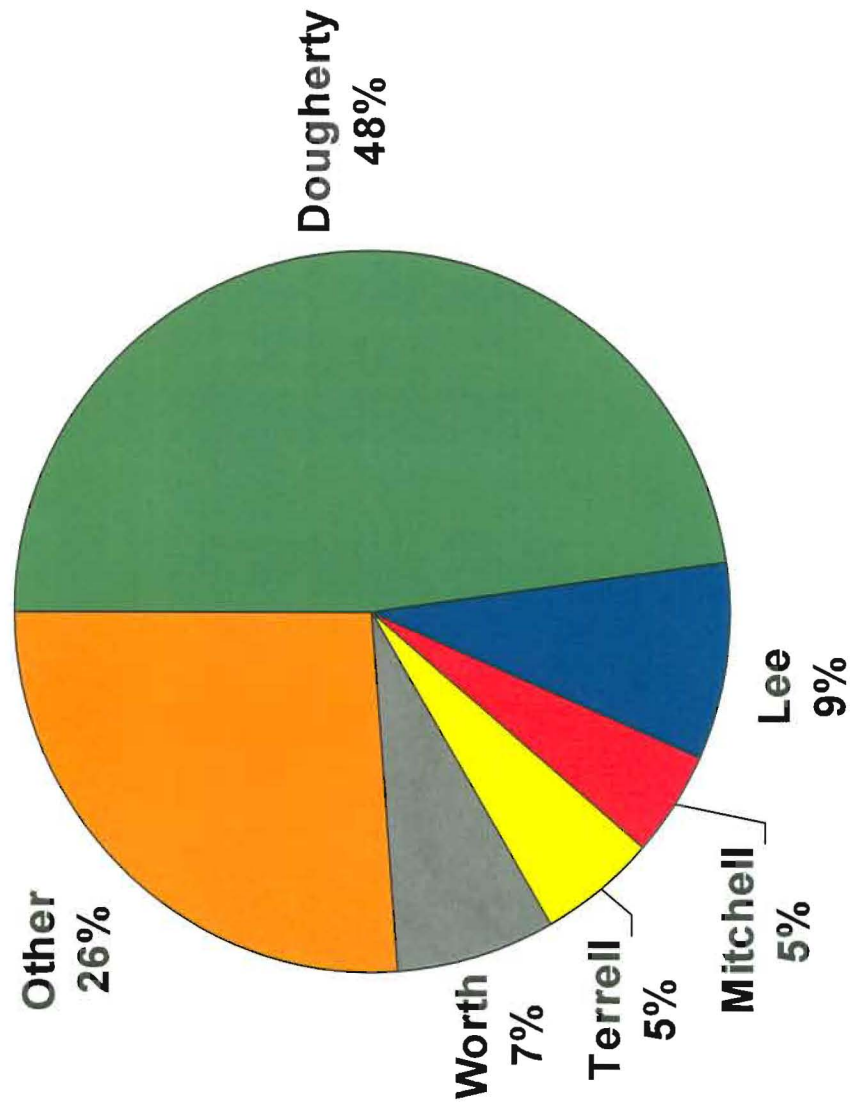
Restructuring Inacted 1990

- Historical trends
- Current activities

Restructuring Outcomes

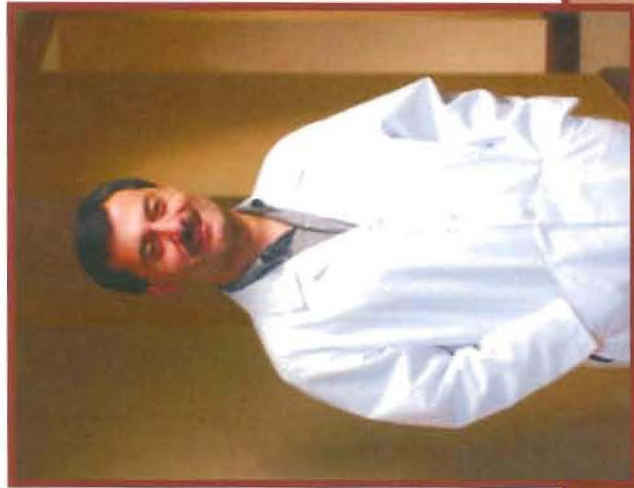


2006 Patient Origin



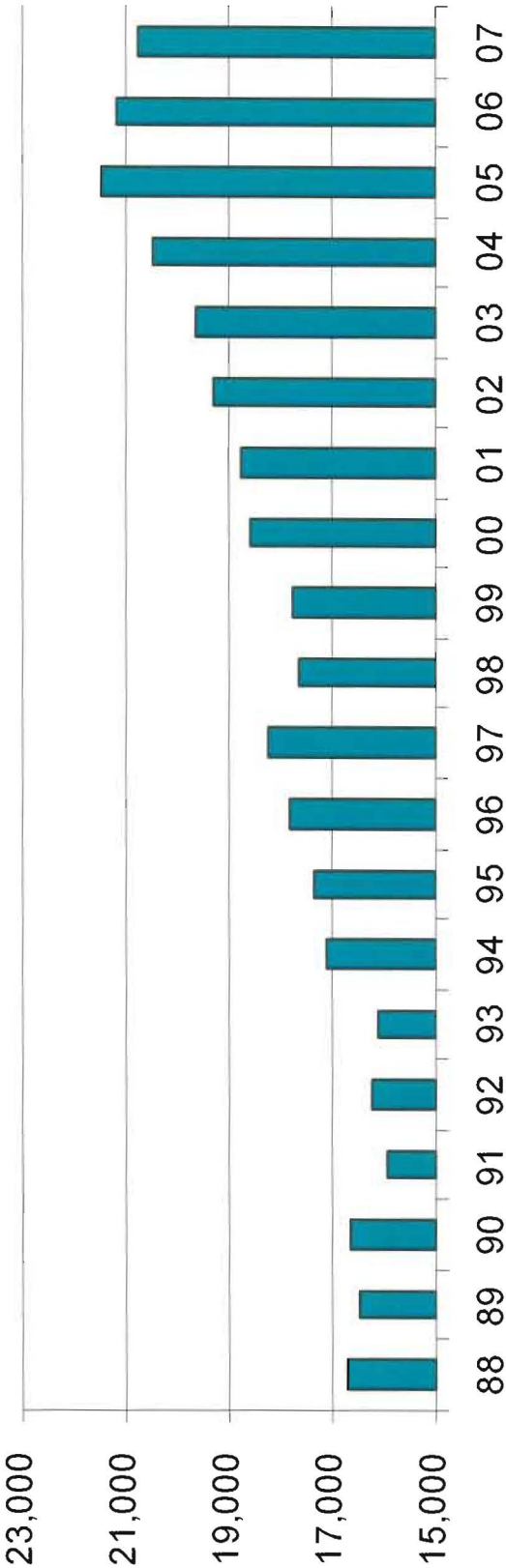
Source: GA Discharge Data System

A Mandate for Care Close to Home

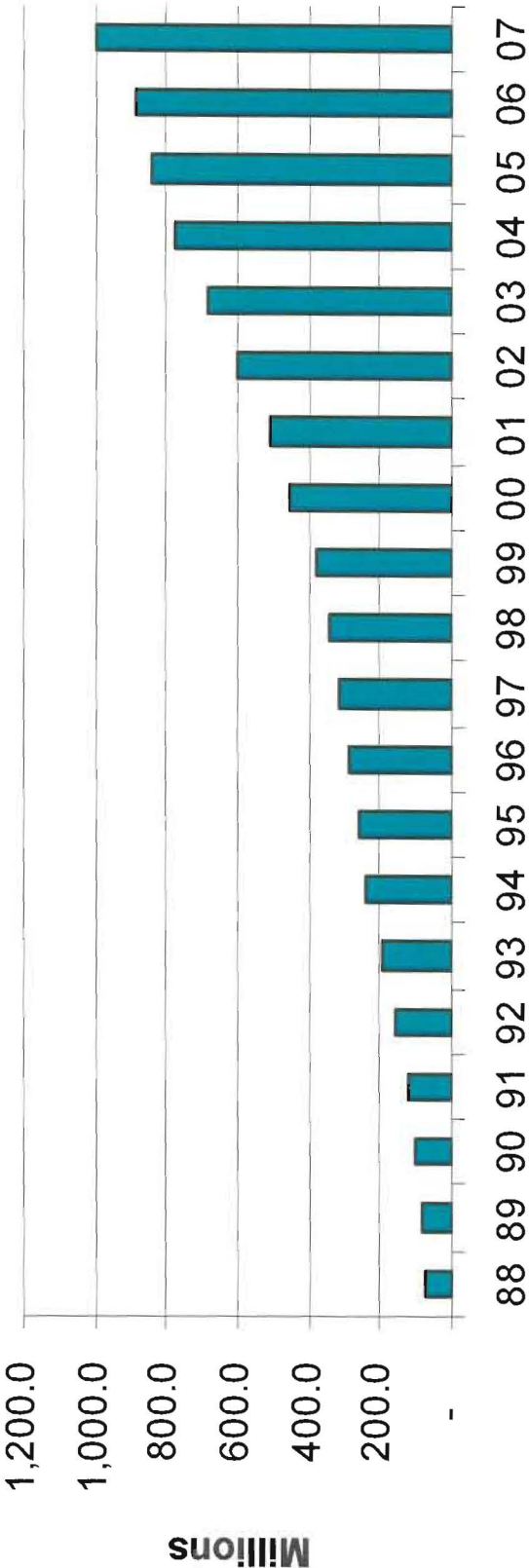


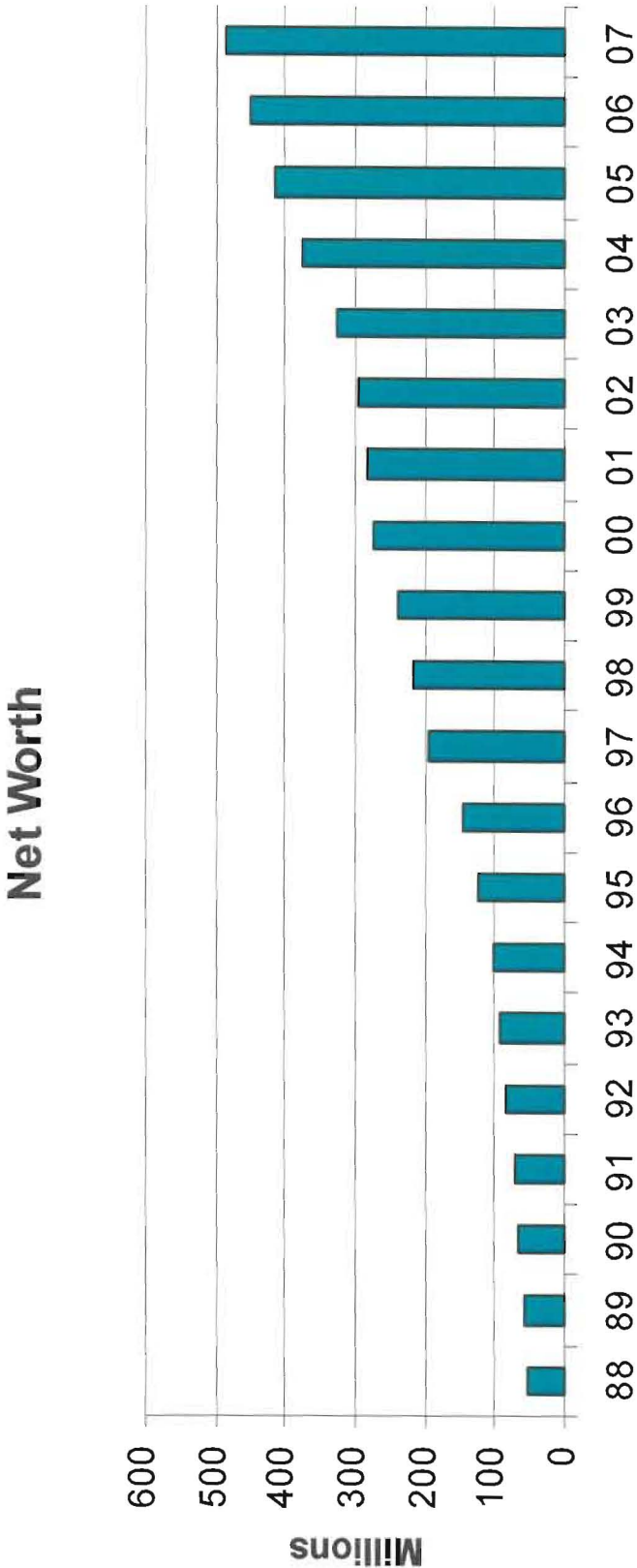
Electrophysiology or EP is the management of cardiac arrhythmias. EP procedures are performed by physicians specializing in prevention, diagnosis and treatment of heart rhythm disorders. Arrhythmia treatment may include ablation, pacemaker insertion or implantable cardioverter-defibrillator insertion.

Admissions



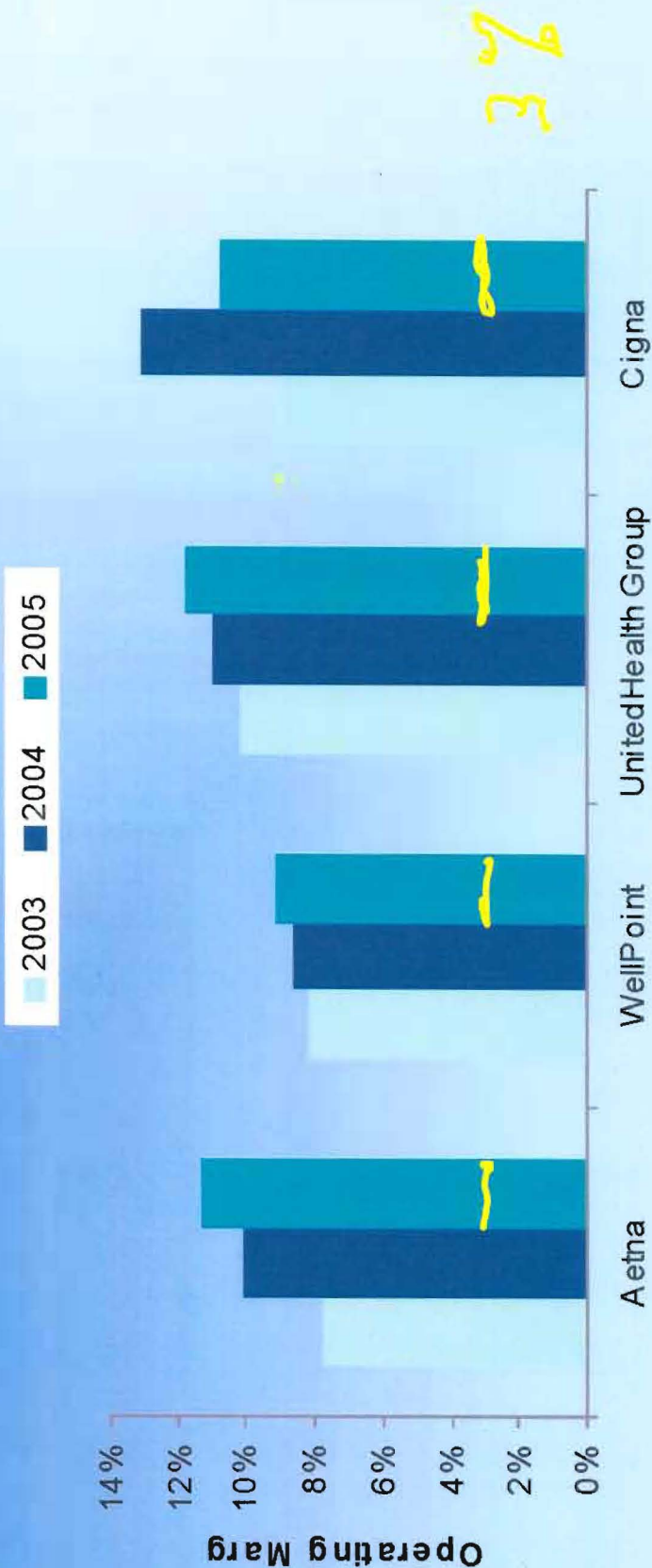
Gross Revenue





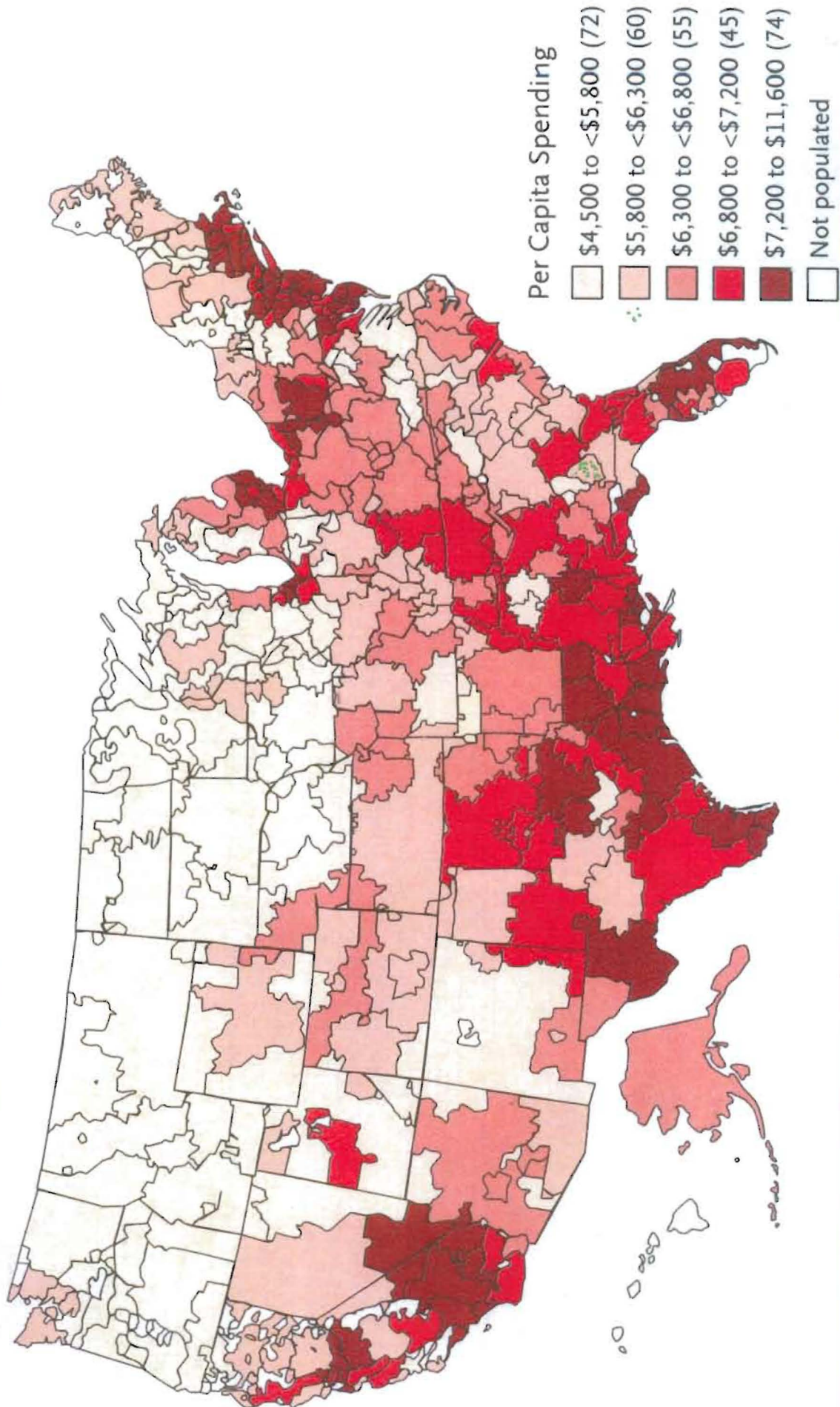
Operating Margins of the Top Insurers

Operating Margins of the Top Insurers, 2003 – 2005



Source: Hoovers. Data from January 2007. Link: www.hoovers.com.

(1) 2004 operating margin data for WellPoint include both pre- and post-merger data for the merger with Anthem in November 2004



Headline News

**Gwinnett Medical
cuts costs by
eliminating 72 jobs**

Atlanta Journal-Constitution
June 30, 2007

**Grady Bleeds;
find Rx**

Atlanta Journal-Constitution
August 11, 2006

**Bibb commissioners
struggle with indigent
care funding**

Macon Telegraph
May 2007

**Medicare Cuts
to Be Painful**

Wall Street Journal
February 06, 2007

**Expansion,
indigent care
drive hospital
increase**

Macon Telegraph

**Gwinnett County OKs
\$25 million for hospital**

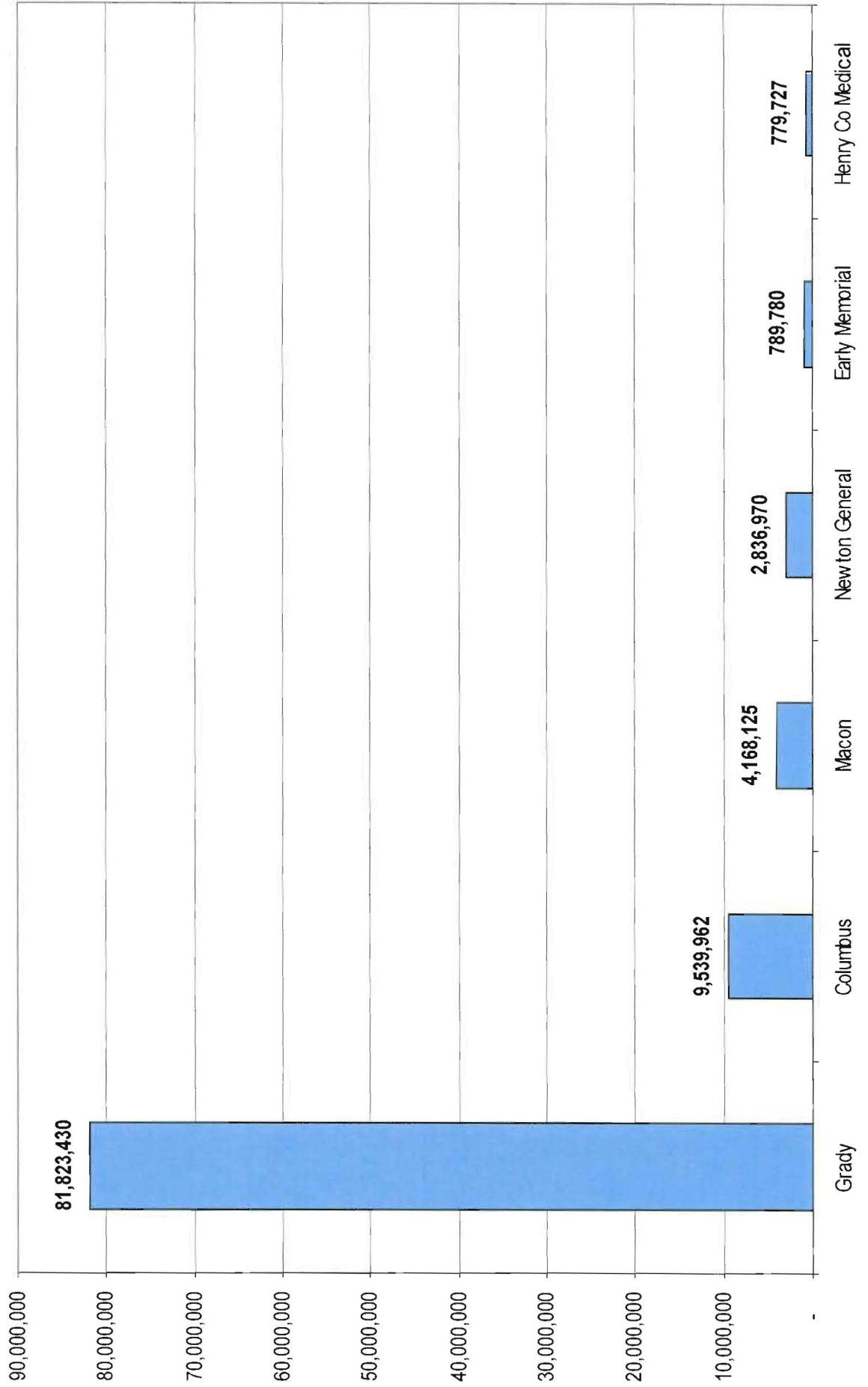
Gwinnett Daily Post
11/22/2006

**Hospitals face
escalating cost
for charity care**

The Recorder

County Support of Regional Medical Centers 2005

Source: DCH Annual Hospital Survey, 2005



No Burden to the Taxpayers

	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>
School Nurse Program	151,000	430,000	393,000	371,000	639,000
Prisoner Care		301,000	963,000	574,000	1,183,000
South Albany Convenient Care				500,000	
Ad Valorem Taxes		1,884,965	1,874,220	1,888,950	
	151,000	2,615,965	3,230,220	3,333,950	1,822,000

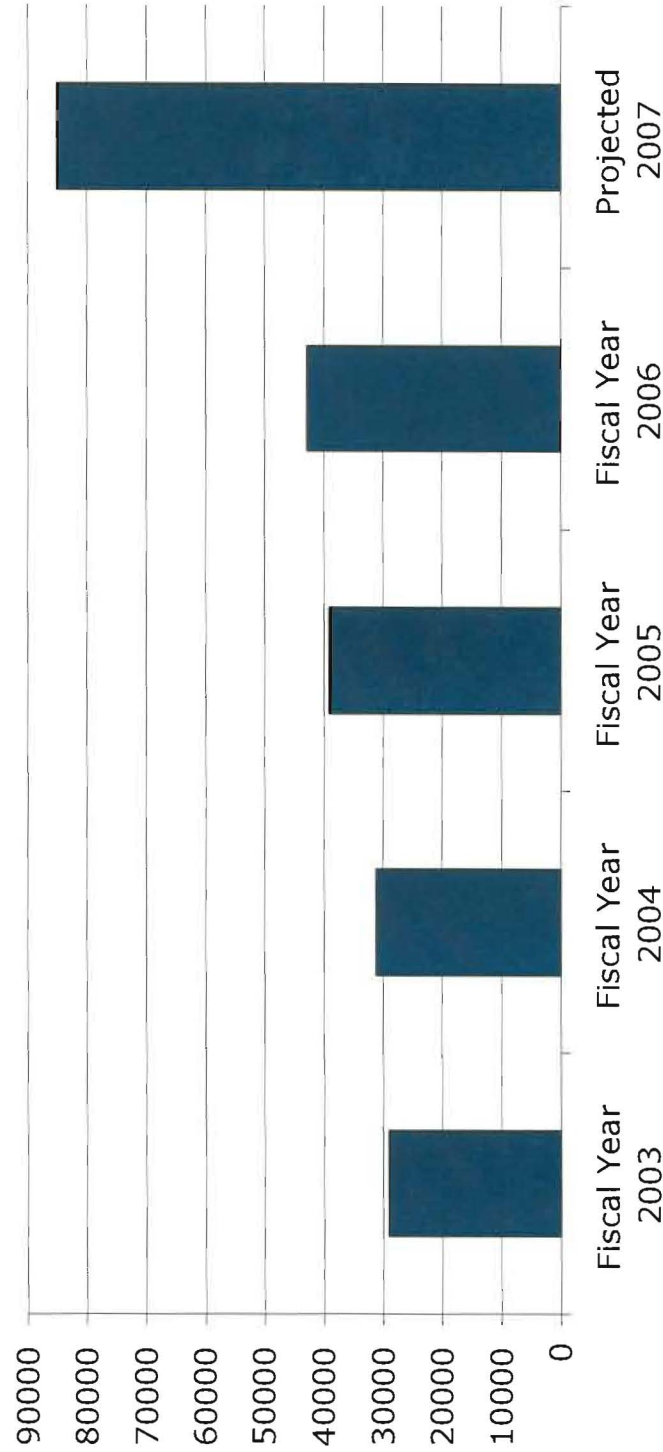
Additional Funding Provided:

- Drainage Commitment - \$1,052,000
- Repayment to County of Millage Received ('97-'02) - \$9,414,750



School Nurse Program Students Served

Student Contacts

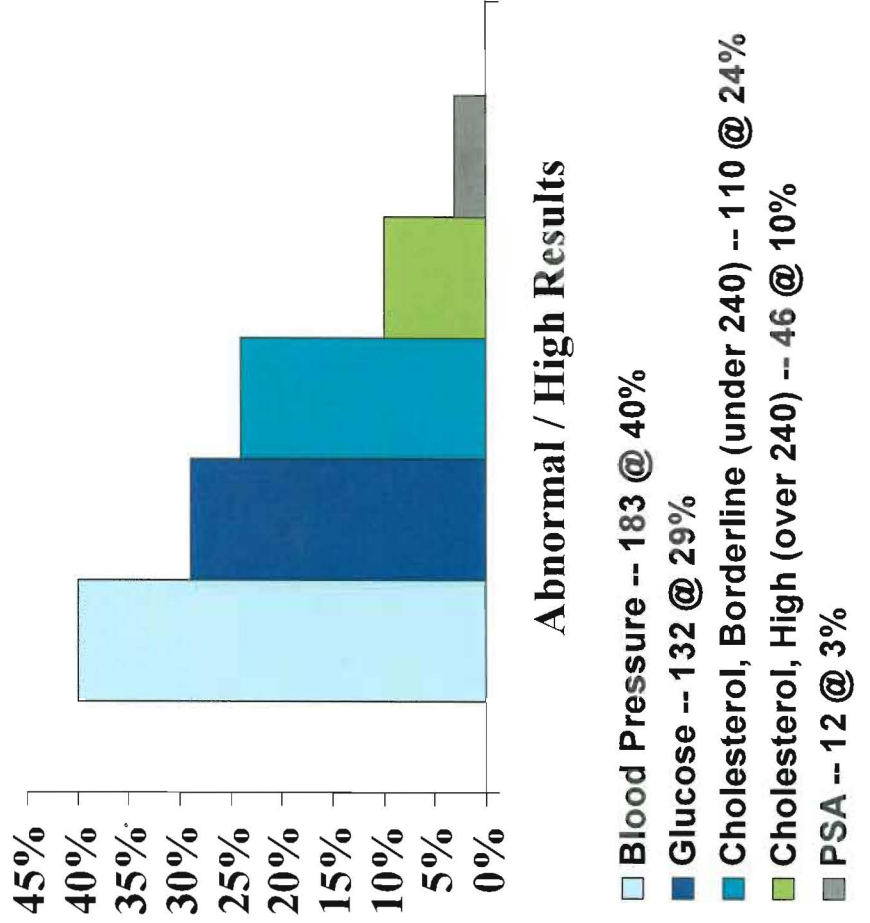


6 Middle Schools
5 High Schools
16 Elementary this year
\$2.07 million cost to date



2007 Men's Health Conference Screening Results

Abnormal / High Results found
in 460 men who participated



Phoebe HealthLine

- 30-minute format
- More topics per show
- Broader reach



FACILITY MASTERPLAN

- 1990 PLAN NEARING COMPLETION
- 2020 PLAN IN DEVELOPMENT
- EXTENSIVE RENOVATION
- AVERAGE AGE OF PLANT BELOW PEERS
- NO KNOWN EQUIPMENT DEFICIENCIES
- LESS VISIBLE INFRASTRUCTURE IN PLACE
- INNOVATIVE LAYOUTS



Phoebe Medical Tower II

View Facing West on Second Avenue





Location under contract

Westover Road south of
Gillionville Road intersection

Funding Goal:

\$7 million

Total Funds Raised:

\$5.4 million

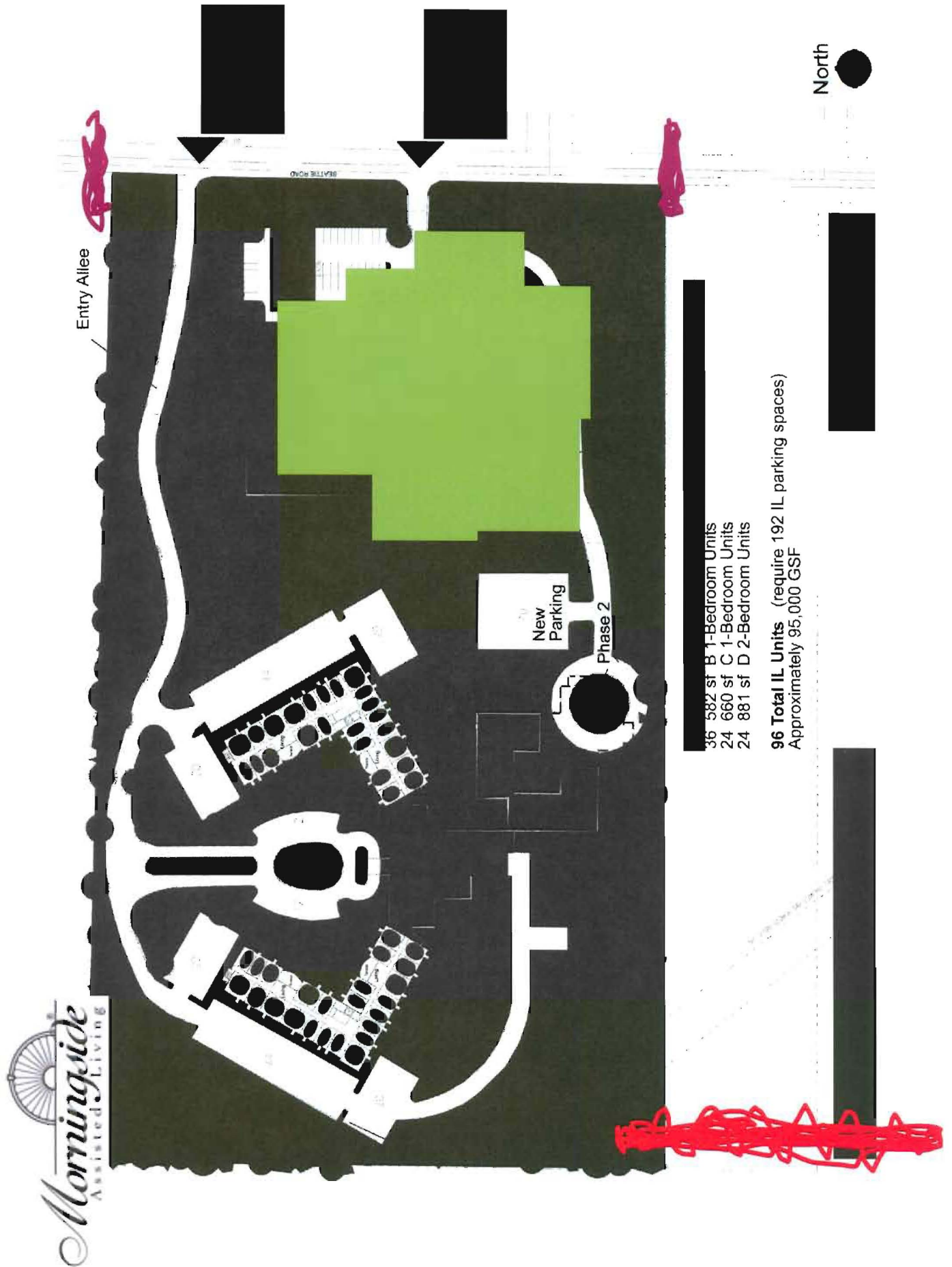


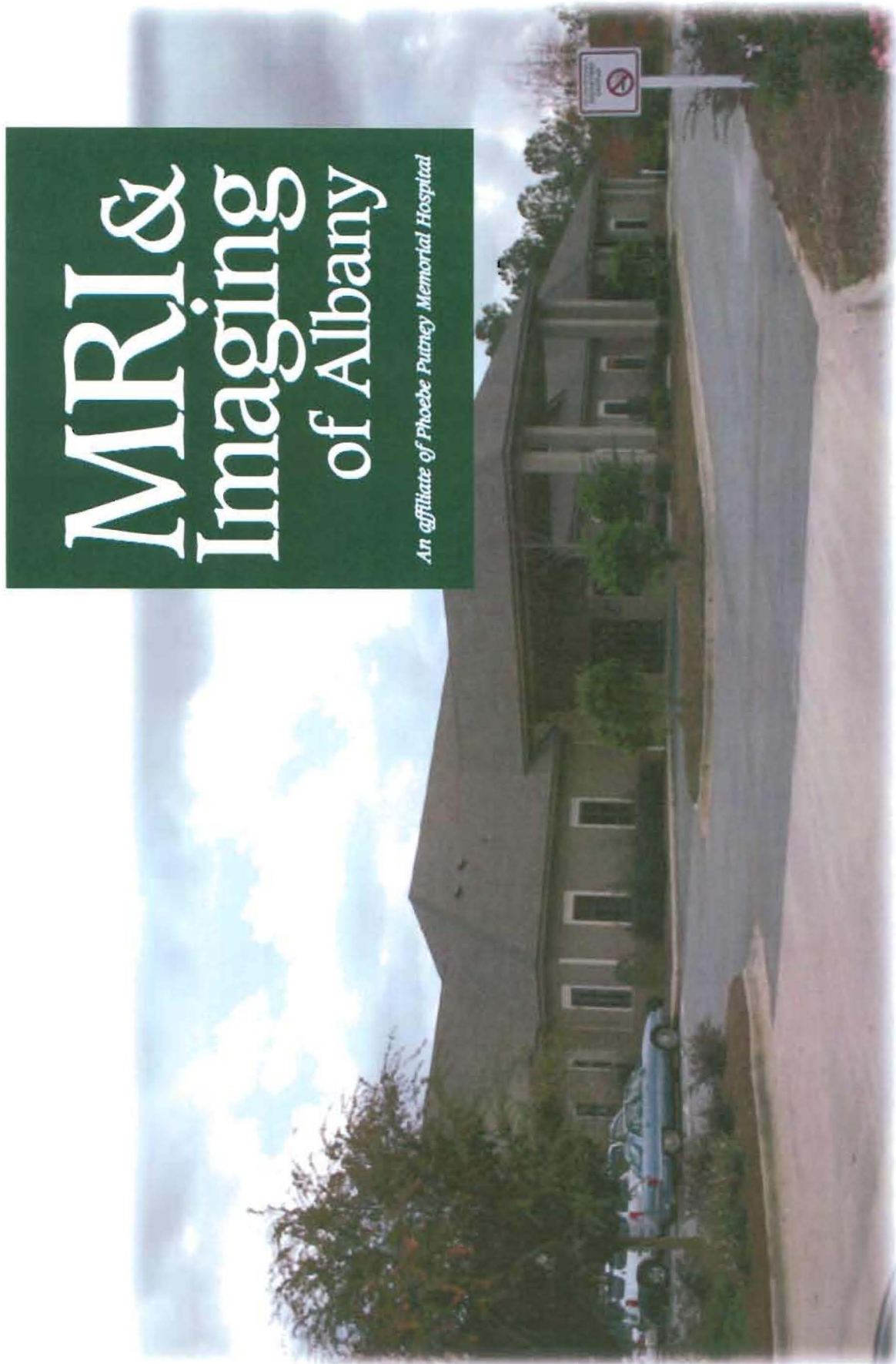
Employees contributed:

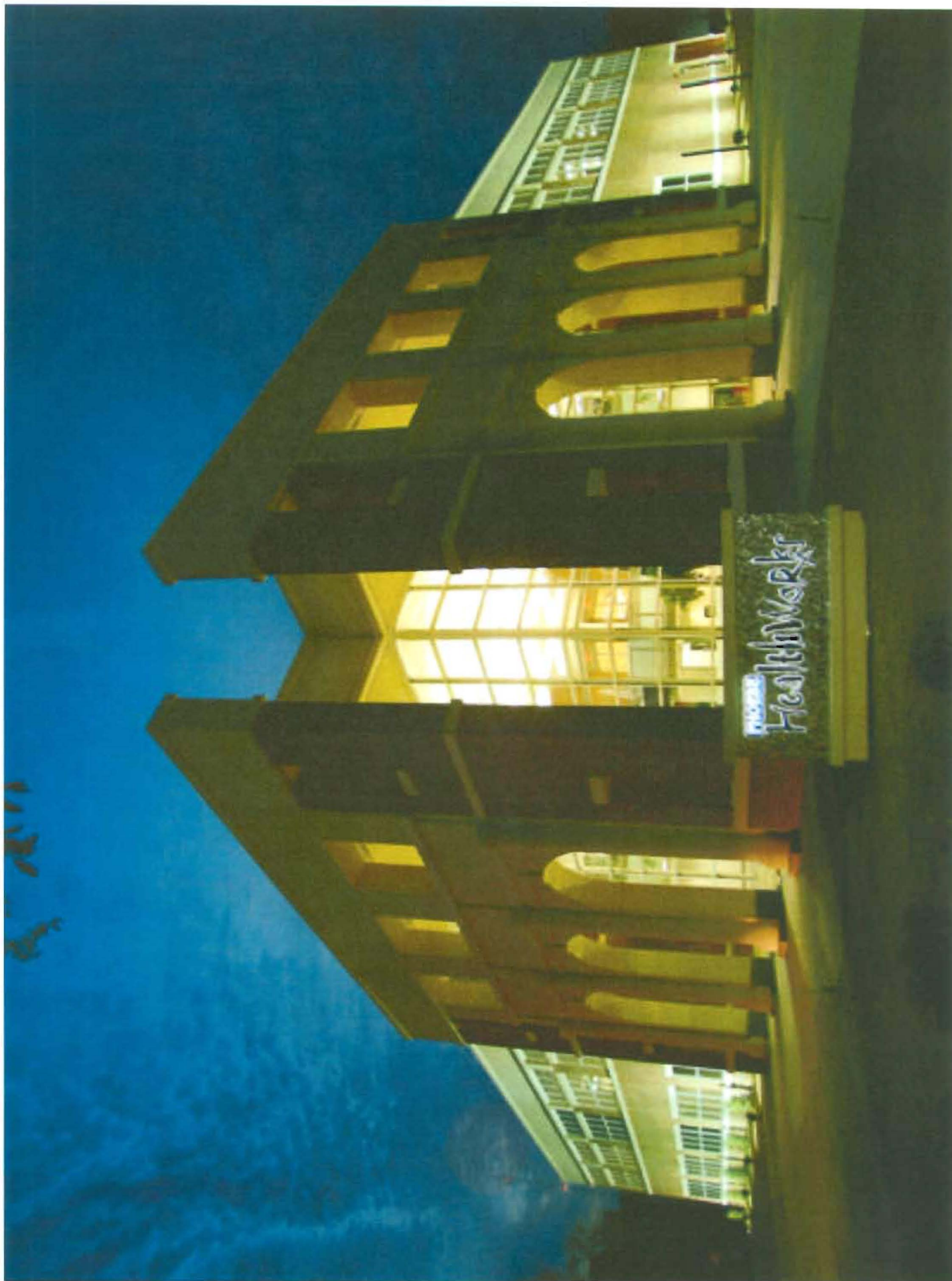
\$900,000

**Free-standing inpatient
Hospice Facility to include:**

- 18-Private rooms
- Family kitchen & dining
- Well-equipped playroom
- Non-denominational chapel
- Library









Foundation for the Future



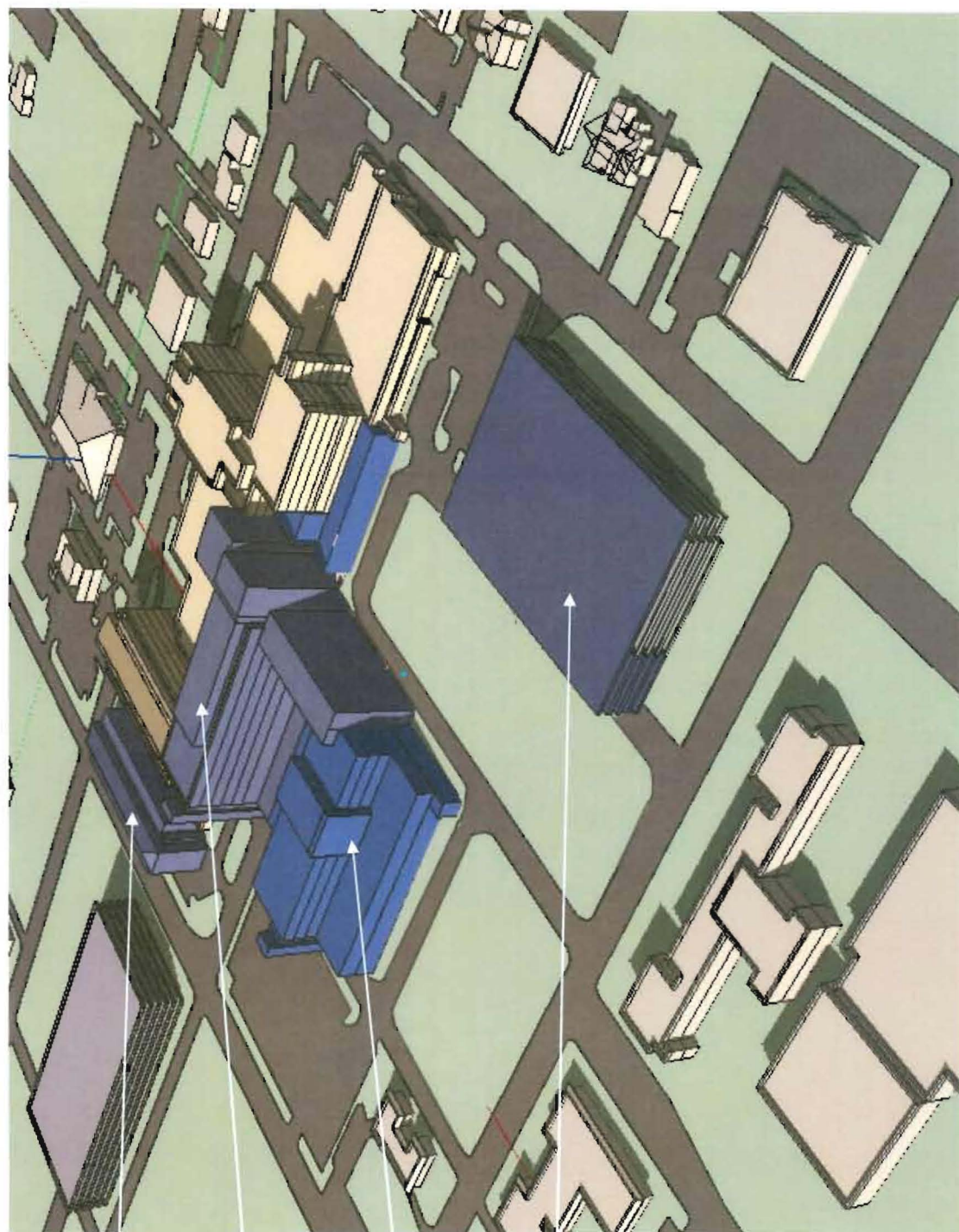
A Promise for the Future

New Medical
Tower

New South Patient
Tower

Future Specialty
Tower

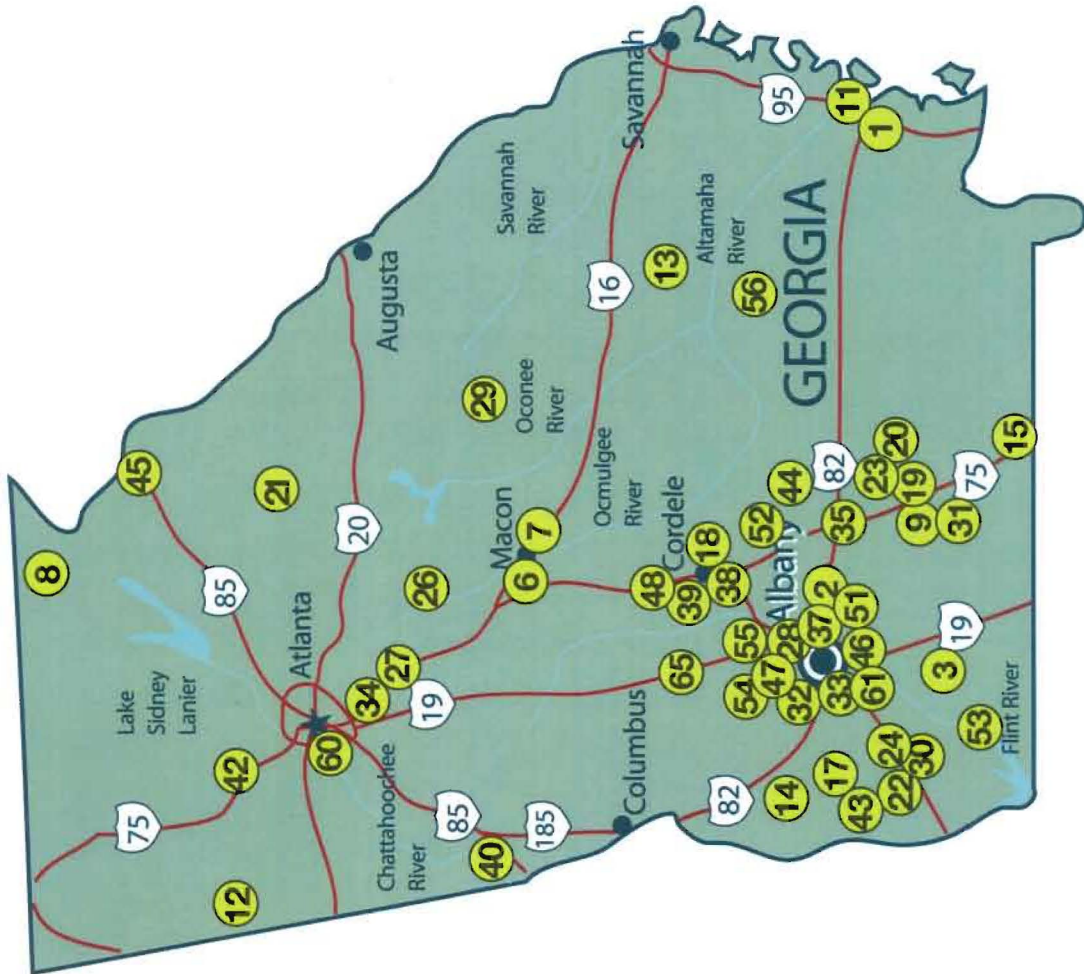
Existing Parking
Deck – Expanded
for Additional
Capacity



Primary Care is First

1996-2007
Family Medicine
Residency

Goal - 60/60 rule



Medical College of Georgia



- First MCG off-site clinical campus
- Third and Fourth Year Medical Rotation

QUESTIONS?